**FINAL** 

### **Cambridge City Council**

# **Equality Impact Assessment**

#### What is this template for?

Completing this template will help you to think about what the impact of existing or new strategies, policies, plans, projects, contracts, major changes in services or decisions may be on service users, residents and staff. It will help you to deliver better services by making sure that, as far as possible, they reflect the needs of all our citizens, and of our staff.

#### When do I need to do an Equality Impact Assessment?

You only need to do an Equality Impact Assessment if your strategy, policy, plan, project, contract, major change in service or decision is **relevant** to equality. The 'relevance test' in the General Guidance notes will help you to decide whether your activity is relevant to equality. The assessment is now a single stage rather than a three stage process as previously.

#### How do I use the template?

The template is easy to use. You do not need to have specialist 'equalities' knowledge to complete it. It asks you to make judgements based on evidence and experience. There are guidance notes to help you complete this template, which you can refer to. You can also get advice from Andrew Limb, Head of Corporate Strategy on 01223 457004 or email <a href="mailto:Andrew.limb@cambridge.gov.uk">Andrew.limb@cambridge.gov.uk</a> or from your departmental Equalities Link Officer.

# **Equality Impact Assessment**

		General Information		
1.	Title of strategy, policy, plan, project, contract, major change in service or decision:	HRA Repair and Maintenance Improvement Plan		
2.	What is the objective or purpose of the strategy, policy, plan, project, contract, major change in service or decision?	Improve the efficiency of the Repairs and Voids Service, making monetary and time savings. Increase turnover per operative. Implement IT system which is fit for purpose. Improve services to customers and increase customer satisfaction.		
3.	Who will be affected by this strategy, policy, plan, project, contract, major changes in services or decision? (Please tick those that apply)	X Residents  Usitors  X Staff	A specific client group or groups (please state):  Customer Service Centre City Homes Housing Management Board	
4.	What type of strategy, policy, plan, project, contract, major change in service or decision is this? (Please tick)	X New  Revised Existing		
5.	Responsible department, section, service manager and Head of Service.	Department: Resources  Section: Estates and Facilities  Service Manager: Hilary Newby, Improvement Plan Ma  Head of Service: Bob Hadfield	anager	

6.	Are other departments or partners	□ No
	involved in delivering this strategy,	
	policy, plan, project, contract, major change in service or decision?	X Yes (please give details):
		Customer Service Centre
		Housing Management Board
		Corporate ICT
		City Homes

	Gathering Performance Data		
7.	How do you (or how will you) monitor the impact of the strategy,	X Performance indicators/targets (including end to end times produced through lean systems)	
	policy, plan, project, contract, major change in service or decision?	X Benchmarking with other organisations	
	(Please tick any that apply and give examples e.g. bench marking with	X User satisfaction survey results (tenant and staff)	
	the Housing Quality Network)	X Consultation results	
		X Complaints information	
		☐ Freedom of Information requests	
		☐ Service uptake data	
		External verification e.g. inspection results, views of organisations representing equalities groups	
		X Staff survey results	
		☐ Workforce monitoring data	
		☐ Partnership consultation	
		X Other (please state:) budget monitoring and monitoring of turnover per operative.	
		☐ None	

8.	Which of the equalities groups does this monitoring data relate to? (Please tick any that are relevant)  Repairs currently provide minor adaptations for disabled/elderly tenants and do repairs that are normally tenant responsibility for	X Age X Disability  Gender/transgender (inc gender reassignment, pregnancy and maternity)  Marriage and Civil Partnership	class, incocare, ex-order lf we review increased being tentificancial increased increased being tentificancial increased ben	ome or financia ffenders (plea ewed tenant r I the scope o ant responsi impact on the	responsibility f jobs which o bility this cou ose on low ind	and classed as Id have comes or
	this group of people also.	☐ Race	to elderly	or disabled.		ently provide
		Religion/belief			s to be <b>examir</b> s were to be p	
		☐ Sexual orientation			nave a financia	
		☐ None		46		
			EQIA imp	act assessm	re may have to ent according robable impac	ly as it is not
			•	different aspe	onitoring data ects of your se	
		Analysing Performance Data		T	T	
			Same impact	Not same impact	Positive (P)// Negative(N)	Insufficient evidence
9.	Using the monitoring information that you have or will be collecting,	Age	X			
	please indicate if the impact of the strategy, policy, plan, project,	Disability	X			
	contract, major change in service or decision is/is likely to be the same	Gender (Inc pregnancy and maternity)	Х			

for the equalities groups as it is for the population or the workforce as a	Transgender (inc gender re-assignment)	Х		
whole.	Marriage and Civil Partnership	X		
	Race	X		
	Religion/belief	x		
	Sexual orientation	x		
	Other factors that may lead to inequality (please state):			
	Implementation of technology to front     Implementation of technology to front		N	
	line staff not used to using IT.			
	2.			
	3.			
	None			
	1		[	1

	Equalities Group Affected	What the potential negative impact is	Evidence of potential negative impact if there is any.
List and explain any negative impacts identified in Qu 9. State which equalities group is/may be affected, what the negative impact is/may be and give details of any evidence of this impact/potential impact e.g. document titles, web links.  If you have no evidence of the negative impact but believe it may exist, please say so.	Age	Unable to use technology to maximum capability impacting on doing the job.	Some staff unable to use mobile phones to send or receive texts or pick up voicemail messages.

	Are or will people from equalities	X Yes	If <b>no</b> , please provide details
	groups take up services associated with the strategy, policy, plan,	□ No	
	project, service, contract, major		
	change in service or decision at the	Insufficient evidence	
1	same rate as the population or the workforce as a whole?		
	(Please tick)		

12.	Is your strategy, policy, plan, project, service, contract, major change in service or decision likely to exclude or disadvantage equalities groups in the longer term?	<ul><li>☐ Yes</li><li>☐ No</li><li>X Insufficient evidence</li></ul>	If <b>yes</b> , please indicate which groups will be affected and what the impact will be
	(Please tick)		

	Checking Delivery Arrangements					
			Yes	No	Insufficient	Reason
4.0	<u> </u>				evidence	
13.	Please check the delivery arrangements for the strategy, policy, plan, project, service,	Are any premises involved accessible to all?			N/A	
	contract, major change in service or decision against these criteria:	Is any ICT software and equipment accessible to all?			X	
		Is consultation and participation inclusive of all?	Х			
		Are public events and meetings accessible to all?			N/A	
		Do public meetings and events avoid conflict with religious events?			N/A	
	If you answered <b>no</b> to any of the criteria, please explain why, giving details of any legal justification if	Is electronic, web based and paper information accessible for all?			x	Communication of information should become better if we can
	there is one	Are images and text in documents and publicity campaigns representative of all?			N/A	use handhelds to email info.

Cor	clu	sions and Next Steps	
14.	a)	The evidence has not identified any disadvantages or negative impacts.	No further action required. Sign off this form and send to Andrew Limb, Head of Corporate Strategy, <a href="mailto:Andrew.limb@cambridge/gov.uk">Andrew.limb@cambridge/gov.uk</a> who will arrange for it to be published on the Internet and Intranet.
	b)	The evidence indicates that there are no disadvantages or negative impacts that cannot be easily addressed.	Complete the Action Plan X
	c)	It has not been possible to say whether or not there is a disadvantage or negative impact e.g. there is insufficient evidence.	Go to Question 15 X
	d)	The evidence indicates potential disadvantages or negative impacts that cannot be easily addressed.	Complete Action Plan

		Gathering additional information	
15.	What additional evidence are you going to gather? (Please tick any	Advice from experts	Other (please state):
	that apply)	☐ Demographic profile e.g. Census	
		Existing consultation results	
		☐ Existing user data	
		External verification e.g. expert views of people/organisations representing equality group(s)	
		equality group(s)	
		Local needs analysis e.g. Joint Strategic Needs Assessments	
		☐ National best practice information e.g. Audit Commission reports	
		X New consultation with a specific equality group(s)	
		☐ Research reports	
		X Relevant staff group expertise	

16.	If you have any additional comments please add them here.	It is intended to do a further EQIA at the end of the project on new processes and procedures that will have been put in place to ensure equality for tenants and staff.
		Completion
17.	Name and job title of assessment lead officer:	Rowena Pilsworth, Improvement Plan Support Officer
	Date of completion:	14 February 2012
	Names of other assessment team	Hilary Newby, Improvement Plan Manager
	members and people consulted:	Bruce Carter, Site Supervisor
		Rowena Pilsworth, Improvement Plan Support Officer
	Date of next review of the EqIA	September 2013
This should be within three years of		
	the date of completion of the original EqIA.	

Note: when completed a copy of this form should be saved with the relevant strategy, plan, policy, project, contract, major change in service or decision and an electronic copy sent to Andrew Limb, Head of Corporate Strategy, <a href="mailto:Andrew.limb@cambridge/gov.uk">Andrew.limb@cambridge/gov.uk</a> who will arrange for publication on the Council's web pages and the Intranet.

## **ACTION PLAN**

Equality Impact Assessment Title: HRA Repairs and Maintenance Improvement Plan Date: 14 February 2012

Equality Group	Details of possible disadvantage or negative impact	Action to be taken to address the disadvantage or negative impact	Officer responsible for progressing the action	Date action to be completed by
Age	Unable to operate handheld technology which could hinder ability to do job efficiently.	Operatives to be involved in writing specification for the procurement of IT to make sure it is user friendly.  Adequate initial training and additional training when requested.  Operatives to visit other organisations who use same technology	Hilary Newby	Sept 2013
Disability	Unable to operate handheld technology which could hinder ability to do job efficiently.	As above.	As above	As above
Gender/Transgender Inc gender reassignment and Pregnancy and Maternity				
Marriage and Civil Partnership				
Race/ethnicity				
Religion or belief				

Sexual orientation		
Other factors that		
may lead to inequality		
inequality		

Name and Job Title of Officer completing the Action Plan: Rowena Pilsworth, Improvement Plan Support Officer

Department/Service: Estates and Facilities, Resources

This plan will next be updated (*Please give date*): August 2012 (or when specification has been drafted for IT)